CORPORATION OF THE CITY OF COURTENAY COUNCIL MEETING AGENDA

DATE: December 7, 2015

PLACE: City Hall Council Chambers

TIME: 4:00 p.m.

1.00 ADOPTION OF MINUTES

1. Adopt November 16, 2015 Regular Council and November 30, 2015 Committee of the Whole meeting minutes

2.00 INTRODUCTION OF LATE ITEMS

3.00 **DELEGATIONS**

- 1. Murray Presley re: newly formed C.V. Development and Construction Association
- 2. Will Cole Hamilton of the Comox Valley Sustainability Network Request for Council to endorse 4 points from the Comox Valley Sustainability Strategy

STAFF REPORTS/PRESENTATIONS

- Pg#
- (a) CAO and Legislative Services
- (b) Community Services
- (c) Development Services
- 7 1. 2015 Downtown Forum summary
 - (d) Engineering and Operations
 - (e) Financial Services

5.00 EXTERNAL REPORTS AND CORRESPONDENCE FOR INFORMATION

- 39 1. CVRD Declaration of Official Results: Homelessness Supports Service
- 41 2. Heritage Advisory Commission Minutes
- 47 3. Ministry of Health re: meeting during the UBCM Convention

6.00 INTERNAL REPORTS AND CORRESPONDENCE FOR INFORMATION

- 1. Briefing Note Flood Mitigation Aqua Dams
- 51 2. Memorandum Memorial for Missing and Murdered Women Road Closure
- 3. Due diligence Braidwood Property

7.00 REPORTS/UPDATES FROM COUNCIL MEMBERS INCLUDING REPORTS

FROM COMMITTEES

8.00 RESOLUTIONS OF COUNCIL

1. In Camera Meeting:

That notice is hereby given that a Special In-Camera meeting closed to the public will be held December 7, 2015 at the conclusion of the Regular Council Meeting pursuant to the following sub-sections of the *Community Charter*:

90 (1)(a) personal information about an individual who holds or is being considered for a position as an officer, employee or agent of the municipality or another position appointed by the municipality;

90 (1)(e) the acquisition, disposition or expropriation of land or improvements, if the council considers that disclosure could reasonably be expected to harm the interests of the municipality.

9.00 UNFINISHED BUSINESS

1. From a delegation to the November 16, 2015 Regular Council Meeting

Request by Michael Laver for Council to make a timely decision on whether this is the correct location for a third river crossing so he can move forward with his proposed development.

10.00 NOTICE OF MOTION

11.00 NEW BUSINESS

1. Motion to adopt Council Appointments to the Comox Valley Regional District

Note: A resolution was adopted Dec. 1, 2014 providing for the Comox Valley Regional District appointments be effective until November 30, 2015.

Recommendation:

That Council make the following Comox Valley Regional District appointments for the period December 7, 2015 to end of term 2018:

Comox Valley Regional District

Regional District Board of Directors: 4 Directors to be appointed and 3 Alternate Directors

Note: As per the Council resolution made April 2, 2012. The Mayor identifies an alternate Director, confirms the alternate's availability to attend, and advises the Director of Legislative Services or designate who will advise the CVRD which alternate Director will be attending.

Voting strength for City Directors on Regional District Board (City has seventeen votes)

Three Directors to Regional District Sewage Commission (Three Directors elected to Regional Board to serve plus Alternates)

Four Directors to Comox Valley Water Committee (Four Directors elected to Regional Board to serve plus Alternates)

2. Cancel December 21, 2015 Regular Council Meeting

Recommendation:

That the regular Council meeting scheduled for December 21, 2015 be cancelled.

12.00 BYLAWS

For Third Reading

- 1. "Official Community Plan Amendment Bylaw No. 2832, 2015" (Crown Isle lands near Costco)
- 57 2. "Zoning Amendment Bylaw No. 2833, 2015" (Crown Isle lands near Costco)

13.00 ADJOURNMENT

PRESIDENT

Deana Simkin Billy D's Pub & Bistro 250-334-8811

VICE-PRESIDENT

Jenny Deters Rattan Plus 250-650-2338

TREASURER

Alana Pearson MNP 778-225-7246

RECORDING SECRETARY

Lorna Hughes Carderos Coffee & Tea 250-338-2519

DIRECTORS

Colin Wilson Dr. Colin Wilson, Chiropractor 250-898-8683

> Craig Carson Second Page Books 250-338-1144

Haeley Campbell Mudsharks Coffee Bar 250-338-0939

> Mackenzie Gartside Select Mortgage 250-331-0800

> Jorden Marshall Hot Chocolates and Cakebread Bakery 250-338-8211

> > Sandra Viney Atlas Café 250-338-9838

Tamara Carter Sun Life Financial 250-331-1363

EXECUTIVE DIRECTOR

Kim Stubblefield 250-703-3790 info@downtowncourtenay.com

> #203 – 580 Duncan Ave. Courtenay, BC V9N 2M7



Downtown Courtenay Business Improvement Association

November 5, 2015

Mayor Jangula & Councillors City of Courtenay 830 Cliffe Avenue Courtenay, BC V9N 2J7

Dear Mayor Jangula and Council:

Re: Comox Valley Sustainability Strategy

On Behalf of the Downtown Courtenay Business Improvement Association (DCBIA), I am writing to you regarding the Comox Valley Sustainability Strategy.

We received a delegation from Will Cole-Hamilton of the Comox Valley Sustainability Network at our Board of Directors meeting on October 7, 2015. We support his delegation to Courtenay Council, and the goals laid out in the Comox Valley Sustainability Strategy. We ask council to take the necessary steps to put the provisions from the Comox Valley Sustainability Strategy as it relates to the downtown core and its immediate surroundings into action.

We urge council to provide meaningful and flexible incentives for residential development in the areas surrounding downtown as envisioned in the strategy, as we feel it will be of great benefit to the downtown that we represent.

Thank you for taking this into consideration.

Sincerely,

Deana Simkin, President

Downtown Courtenay Business Improvement Association

COMOX VALLEY ACCESSIBILITY COMMITTEE

Secretary:
Marg Misener
#10 – 1755 Willemar Ave.
Courtenay, B.C. V9N 3M5
sewandsew@shaw.ca



November 30, 2015

To Mayor and Council

This letter from the Comox Valley Accessibility Committee is in support of the Comox Valley Sustainability Network and their work. Safe areas are essential for the handicap to use their mobility devices to get around the city for recreation, work, errands etc. Safe and suitable roadways and pedestrian walkways are essential if it is to be inclusive of ALL citizens.

n Hygginbotham

It is time to make sure all citizens have housing that is affordable, accessible and readily available. Incentives to builders may help increase supply as demand is always increasing. Every citizen deserves a warm and dry place to call home even if on minimum income.

Marg Misener Secretary



November 29th, 2015

To: Mr Will Cole-Hamilton

Dear Will,

Re: Comox Valley Sustainability Strategy

I understand that you are approaching Courtenay City Council on December 7th to address the importance of the 2010 Comox Valley Sustainability Strategy. One of the key concerns is transportation.

The Comox Valley Cycling Coalition is in full support of your efforts to draw attention specifically to Goal 4.1 Objective 4.1.1 b

"Formally establish a transportation hierarchy: pedestrians, cycling, small electric modes, transit, goods movement, car co-ops, taxis and private automobiles – for planning, design and capital spending. Create necessary tools, checklists and protocols within local governments to ensure this priority is referenced for all key transportation decisions."

The Coalition has been encouraged by Courtenay Council's recent directive to Staff to develop a Policy and a Cycling Network Plan intended to direct future road design in a coordinated manner. We understand that this will require funding support from City Council and we are looking forward to seeing funds specifically allocated to pedestrian and cycling infrastructure.

Sincerely,

Marg

Margaret Harris Comox Valley Cycling Coalition – President 250-897-0939

Text of specific provisions of the Comox Valley Sustainabiliy Strategy referred to by Will Cole-Hamilton in his delegation to Council, December 7, 2015

- 1.1.3 c Develop policies and incentives to support and prioritize infill and redevelopment within existing built areas to accommodate future growth in order to support the pedestrian orientation of the Regional Growth Strategy.
- 2.1.3 a Work with the development and design industry to establish a set of site design guidelines that increase performance on sustainability and address:
- -Locating development so as to preserve key ecosystem areas and the connections between them (e.g. riparian areas, habitat corridors, others):
- -Tree retention;
- -Strategic solar access to buildings and orientation of buildings to maximize passive lighting and heating / cooling opportunities;
- -Linkages with surrounding greenways and ecosystem areas;
- -Low impact development approaches to managing stormwater;
- -Community garden locations and management;
- -Accessibility requirements; and Others
- 4.1.1 b Formally establish a transportation hierarchy: pedestrians, cycling, small electric modes, transit, goods movement, car co-ops, taxis and private automobiles for planning, design and capital spending. Create necessary tools, checklists and protocols within local governments to ensure this priority is referenced for all key transportation decisions.
- 7.1.2 c Pursue a pilot project on innovative housing for the homeless. -this provision supports the ongoing work by council on making the Braidwood project a reality

November 4th, 2015

World Communty Development Education Society Box 3192, Courtenay V9N 5N4

Letter of Support for the Comox Valley Sustainability Strategy

To whom it may concern,

World Community Development Education Society supports the Comox Valley Sustainability Strategy and the efforts of the Comox Valley Sustainability Network.

Through our annual Film Festival and on-going events, our society screens films that promote creative and innovative approaches to community-building. We feel the Sustainability Strategy document clearly outlines a community plan that has the potential to assist our community in moving to a new level of cooperation between individuals, organizations, and governments, and to a healthy and vibrant future.

Sincerely,

Ed Carswell,

Coordinator,

World Community - (250) 897-0525 www.worldcommunity.ca

To: Council File No.: 6520-20

From: Chief Administrative Officer Date: December 7, 2015

Subject: 2015 Downtown Forum Summary

PURPOSE:

The purpose of this report is to inform Council of the summary of the Downtown Forum and obtain direction from Council on the next steps in revitalizing the Downtown.

EXECUTIVE SUMMARY:

The Downtown Forum, one of the Council strategic priorities in 2015, was successfully delivered from the 26th through 28th of October with enthusiastic supports from members of the public and the consultant. On the first day of the Forum, staff met more than 50 individuals through both interview and drop-in sessions during the day, while 21 community leaders shared their visions and thoughts about downtown revitalization in the evening. A highlight of the Forum was the Community Discovery Workshop, which was held on the evening of 27th at the Native Sons Hall. 76 members of the public participated and discussed future vision, opportunities, and strategies for the downtown revitalization.

While many ideas were expressed, these ideas are broad in nature and need to be better defined in order to determine a future vision, develop strategies, and specific activities that result in positive outcomes as the project goes forward.

CAO RECOMMENDATIONS:

THAT based on the December 7, 2015 staff report "2015 Downtown Forum summary", Council direct staff to continue with the downtown revitalization tasks outlined in Option 1, which include meeting the requirements of the Real Estate Foundation of BC grant, and alignment with the recommendations of the Downtown Revitalization Forum consultant.

Respectfully submitted,

David Allen, BES, CLGEM, SCLGM Chief Administrative Officer

BACKGROUND:

In the beginning of this year, Council established five "Now" corporate strategic priorities to address current and emerging issues and opportunities facing the City. Downtown Revitalization is one of the five priorities that Council established to identify a vision and strategies necessary to enhance the viability of downtown. A "Downtown Forum" was planned as a means of communicating with the community and

investigating shared community values toward downtown revitalization. Its primary goals were to identify challenges, opportunities, and strategies through a series of public consultation, and ultimately to establish a vision and develop detailed plans for the coming months.

The City retained Michael von Hausen, the President of MVH Urban Planning and Design Inc., as a facilitator of the Forum. Staff and the consultant established several outreach programs in order to achieve the goal. After two months of preparation, the Forum took place from October 26th to 28th, 2015.

The Forum began with City staff meeting and a downtown walking tour with the consultant in the morning of the 26th. A Community Leader's Workshop, which involved members of City Council and Local Business Leaders including the Downtown Courtenay Business Improvement Association (DCBIA), Chamber of Commerce and Comox Valley Economic Development Society, was held in the evening. More than thirty leaders got together at the Native Sons Hall and had a discussion over downtown revitalization and many ideas were brought up. On the 27th, staff and the Consultant conducted four face-to-face interviews with downtown business owners and individuals who were unable to attend the workshop. Staff also led a drop-in session at the City Hall Council Chambers on the same day for interested individuals. More than fifty people showed up and shared information with staff. The highlight of the forum was the Community Discovery Workshop in the evening at the Native Sons Hall. Over eighty members of the public attended the workshop and had fruitful discussion in small groups following the Consultant's presentation. Many ideas of downtown revitalisation were presented by the participants. Staff and the consultant met the next morning to review the process and discuss the next course of action. Based on the outcomes of the Forum, the consultant submitted the final report with recommendations (*Attachment No. 1*).

DISCUSSION:

Throughout the Forum, staff was able to hear many ideas, critiques, and hopes about the downtown through both workshops and interviews.

During the Forum, standard questions were asked to all participants in a hope that staff could find out key messages and indicators for revitalization. This method maintained consistency in the search for keywords from different groups and individuals. Sixty-nine individuals completed the questionnaire. Staff reviewed all the answers received and the assessment sheets that the participants completed. While many individuals provided answers in different ways, preliminary analysis indicates that keywords in each question were somewhat similar (*Attachment No. 2*). Below is the brief summary of common themes identified in the questionnaires.

Questionnaires

- 1. What is special about Downtown Courtenay?
 - Speciality shops
 - Small town feeling/character
 - Walkable
 - Central and cultural amenities
 - History
- 2. What is missing in the Downtown?
 - Public open spaces

- Residential uses
- Balance between commercial and residential activities
- Access to parks and greenway
- 3. Describe your vision for Downtown Courtenay 2025.
 - Be a vibrant place
 - Capitalize on natural beauty
 - Be a cultural hub
 - Be inclusive and diverse
 - Be more walkable
- 4. What Strategies can we use to unlock the full potential of Downtown?
 - Partnership, inclusion, & coordination
 - Densification (more mixed-use type of development)
 - Development Incentives
 - 5th Street Improvement
 - Better connection with Courtenay River or the parks/green ways
 - Wayfinding

Downtown Health Action Tool Assessment (DHATA)

Fifty-nine participants handed in their health assessment score. The result indicates an average score of 55 out a possible maximum of 100. According to the consultant's assessment tool, the number falls into low-medium downtown category. The result was also similar when the assessment was conducted by members of the community, the leaders, and staff at separate times.

Consultant's Report

Based on the results of the interviews, discussion, and forum, Mr. Von Hausen has submitted a report. He has identified nine observations and ideas as well as several recommendations in the report.

Next step

The Downtown Forum was successful in establishing enthusiasm in supporting downtown revitalization. It was also apparent that community expectation for downtown revitalization is high. If this is to be maintained it is important to respond and follow up with specific actions quickly.

Staff believes it is appropriate to continue to work on downtown revitalization tasks in the following year. This approach also aligns with the consultant's report and the City's Real Estate Foundation of BC grant application, which is detailed below.

FINANCIAL IMPLICATIONS:

The Development Services Department initially allocated \$50,000 for Downtown Revitalization tasks in the 2015 budget. To date the remaining budget is \$32,764 (\$16,687 was spent for consulting services of Mr. von Hausen and the remainder was spent on food, advertising and materials for the workshops).

In addition to the departmental budget, staff applied for a grant program to financially assist some of the planned actions for downtown revitalization earlier this year. The City was successful in the application, and subsequently a total grant of \$20,000 has become available from the Real Estate Foundation of BC upon completion of the proposed revitalization tasks outlined in the application (70% of the payment will be paid upon receipt of an executed copy of the Agreement and the final 30% will paid upon receipt of the final report). The due date for the final report is May 15, 2016.

ADMINISTRATIVE IMPLICATIONS:

To date the total staff time spent is approximately two hundreds hours to deliver the forum and prepare the report. Currently the senior planner coordinates all related activities under the Director's supervision. Several planning staff were also involved in the preparation stage and material review process. Some managerial staff from other departments provided assistance during the workshops as well as staff meeting. A similar level of resources and staff hours are anticipated as the downtown revitalization project moves forward. However this will be more accurately determined once Council has provided direction to staff.

ASSET MANAGEMENT IMPLICATIONS:

As this is a visioning exercise, there are no direct asset management implications at this time.

STRATEGIC PRIORITIES REFERENCE:

Downtown Revitalization is one of the five "Now" strategic priorities for the year of 2015.

OFFICIAL COMMUNITY PLAN REFERENCE:

Downtown is one of the defined land use designations within the jurisdiction. Section 4.1 of the Official Community Plan constitutes goals and policies of land use for downtown. The City of Courtenay is committed to a healthy vibrant downtown, and will continue to ensure this area remains viable.

REGIONAL GROWTH STRATEGY REFERENCE:

A policy under GOAL 3: LOCAL ECONOMIC DEVELOPMENT of Regional Growth Strategy encourages downtown to be a town centre-based employment area.

3-D: Promote designated Town Centres as regional employment centres.

Mixed-use, compact and accessible employment centres (i.e., accessible by foot, transit, bike and car) tend to retain, attract and encourage new business development better than a more dispersed and scattered local job base, single use downtowns, or office parks. Town centre-based employment areas also tend to be less expensive to service and maintain.

CITIZEN/PUBLIC ENGAGEMENT:

The Downtown Forum was widely advertised. Information was released in the two local newspapers four times prior to the event. Staff utilized social media tools such as Facebook as well as the City's website. Social media was found to be a very powerful communication tool. The community discovery workshop advertisement was reached by 3,419 people, while the daytime event advertisement was reached by 3,521 people through Facebook News Feed. According to Google Analytics, as of November 11th there were 141 page views and 121 unique page views for the City's Downtown Revitalization page.

To date the City has involved and collaborated with the community based on the IAP2 Spectrum of Public Participation:

http://c.ymcdn.com/sites/www.iap2.org/resource/resmgr/imported/IAP2%20Spectrum vertical.pdf

Increasing Level of Public Impac Involve Inform Consult Collaborate Empower To work directly To partner with To provide the To obtain public To place final **Public** with the public decision-making public with feedback on the public in each participation balanced and analysis, throughout aspect of the in the hands of decision including alternatives the process to the public. objective goal ensure that public information and/or decisions. the development to assist them in concerns and of alternatives and aspirations are understanding the the identification problem, consistently of the preferred alternatives, understood and solution. opportunities considered. and/or solutions.

OPTIONS:

1) THAT Council direct staff to continue with the downtown revitalization objectives and activities outlined in the consultant report and committed to by the City in our grant application to the Real Estate Foundation of BC, which are:

#	Objectives	Activities
1	Take stock of existing information pertaining to the downtown.	Compile all existing information re: land use policy and plans, history, stakeholder projects/plans and any existing community engagement work and BIA working-recommendations.
2	Ensure that collaborative engagement and easy-to-access communication processes are designed throughout the Plan process.	Develop a community-engagement strategy that actively seeks out engaged stakeholders and the general public. Consider involving stakeholders who have the capacity to contribute film and photography to document the process for sharing.
3	Confirm relevance of existing policy and vision material produced in the reference document with Council, stakeholders and general public and establish site-specific visions.	Conduct design charrette to establish a high-level illustrated Vision for the downtown area including natural amenities (e.g. the Courtenay River), appropriate land uses, public spaces, accesses and mobility routes for a variety of modes, the use of 'gateways', and core character elements.
4	Conduct a land economics and market analysis, including assessment of	Conduct a land economics analysis to examine development opportunities in the Plan area given current and projected market analyses including under various

#	Objectives	Activities
	publically-owned lands,	development incentive scenarios (e.g. waiving
	their use, possible disposal,	development fees/servicing, tax exemptions, partnership
	and strategic acquisitions.	contributions, etc.).
5	Create illustrated design	Work with a designer/landscape architect with illustrative
	guidelines for downtown as	skills to use visionary direction to establish design
	well as surrounding	guidelines for the mixed uses within the downtown and
	residential lands	the surrounding residential lands.
6	Compile a community-	Establish from the outset of the program how to collect
	partnership capacity 'play-	information from the various stakeholders who are
	book' (summary	actively contributing to downtown viability, including
	document)	how to establish lines of communication and foster
		collaborative working-relationships during the Plan
		process and beyond.
7	Confirm Vision and	Hold final public consultation to confirm Plan compilation
	implementation tools with	and deliverables produced (above), and make edits
	the public	where warranted.
8	Retain 'social learning'	Create a 'lessons learned' report to ensure that
	from the process	procedural, relationship and public relations/marketing
		successes and areas for improvement are documented.
9	Council adoption	Seek approval from Council on Plan to direct staff
		towards recommended implementation actions.

2) THAT Council direct staff not to proceed with any further work on Downtown Revitalization at this time.

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Tatsuyuki Setta, MCIP, RPP

Senior Planner

Ian Buck, MCIP, RPP **Director of Development Services**

Attachments:

- 1. Attachment No. 1: Re: City of Courtenay Forum Sammury Resutls and Next Steps by Michael von Hausen
- 2. Attachment No. 2: Synthesis of the Questionnaires

Attachment No. 1

MVH Urban Planning & Design Inc. 12601 19A Avenue, South Surrey, British Columbia, V4A 7M1 Fax (604) 536-3995 www.mvhinc.com Tel. (604) 536-3990 Email vhausen@telus.net

November 16th, 2015

Ian Buck MCIP, RPP

Director of Development Services

City of Courtenay

830 Cliffe Avenue

Courtenay, British Columbia V9N 2J7

Dear Ian:

Re: City of Courtenay Downtown Forum Summary Results and Next Steps

Thank you for inviting me to help facilitate the Downtown Forum. Judging from the response at the various workshops and associated discussions, the Courtenay Downtown Forum was a success from a number of perspectives.

The Downtown Forum:

- Engaged community stakeholders to begin to shape the vision for the downtown;
- Used various tools including presentations, workshop discussions, a drop-in at City Hall, and interviews to discover some further issues and hidden opportunities in the Downtown and adjacent areas;
- Generated some preliminary discussions for strategic actions; and
- Excited Council and the community about the possibilities for Downtown Courtenay.

The purpose of this memo is to summarize the results of the forum activities and outline further work required to support the next steps. It is important to note that this Downtown Forum is the beginning of a process. The Forum was only three days, so the outcomes are only preliminary in nature and in draft form. Further detailed work and discussions will be part of a continuing process that will conclude in the spring of 2016.

This discussion is divided into four areas:

- 1. Preliminary Observations;
- 2. Big Ideas;
- 3. Steps Forward; and
- 4. Recommendations.

The Big Ideas text is supported by some concept diagrams that visualize the full potential of the ideas and inform the implementation "Playbook" for Courtenay's Downtown. There are also two attachments: Attachment A – Purpose and Structure of the Downtown Courtenay Forum and Attachment B – Notes from the Downtown Courtenay Forum. Each of these attachments provides supporting detail on the goals, method, desired outcomes, and detailed agenda as well as some of the highlights that came from the various discussions.

I hope this summary is helpful in shaping the next steps in the process. I believe we have ignited the "spark" in the community. Now it is time to follow through.

Best Regards, Michael

Michael von Hausen, President, MLAUD, MCIP, RPP, CSLA, LEED®AP Adjunct Professor, Simon Fraser University

9 Preliminary Observations

Based on the forum workshops, discussions, interviews, and review of the results, I would like to submit the following observations:

- 1. Community and Civic Commitment: The community is committed to the downtown as the business, institutional, cultural, entertainment, tourism, and civic heart for the City. This message came forward loud and clear during the Community Leaders Workshop and the Community Discovery Workshop. Other civic and cultural projects including the upgrades to City Hall, the Old Fire Hall, and Jubilee Square illustrate civic commitment to downtown. There is some differences of opinion as to the downtown's role as the centre for the Comox Valley considering the other centres of Comox and Cumberland. The downtown vision statement should confirm the downtown's role within the City and the Comox Valley. There is an opportunity to clear up this disconnect in a clear and complementary vision commitment.
- 2. **Relative Strength:** Most of the discussions focussed on the downtown's great potential. Downtown is a viable and interesting place that has many characteristics of a healthy downtown with many opportunities to grow right and further strengthen its core. The DHATA Tool analysis (see Attachment B page 18) indicates a strong civic presence in the downtown, a variety of public meeting places, strong parking options, and good primary attractors. These are excellent structural elements or "bones" to add further "muscle" to as part of a "vitalization" plan. Public washrooms are sorely missed and an important enhancement in future improvement considerations. The current diversity of office and institutional uses bring further support for the retail uses. At the same time, there is an opportunity for more diversity of retail and other uses that complement and create more attractors to the downtown as a destination shopping area and activity centre. Housing intensification in and bordering the downtown is a key ingredient to supporting and strengthening its core on a daily basis as the community heart.
- 3. Condition and Care: Businesses and building owners care for their premises downtown. Those participants in the Forum discussions showed pride in their businesses or actively supported the downtown as residents. Courtenay's downtown is generally well-cared for but the some of the buildings are old and are in need of more significant renovations beyond cosmetic improvements. There are sites (such as the former "Theatre" site) that are critical pieces in the overall image of the downtown and need further attention, if not complete redevelopment. These sites will, in part, contribute the missing pieces in the puzzle for resilience and sustainability as they are important sites that could contribute residential and mixed uses as well as needed community amenities in the downtown area.

- 4. Boundaries and Core Area: The Forum discussions brought further focus for the need for re-examining the concept of distinct boundaries for the downtown. There is the confusion between the Commercial (C-1 Zoning) and the Business Improvement Area (BIA). There is the potential for creating a Downtown Districts Plan that delineates the various parts of the downtown (e.g., core area) without compromising the adjoining areas potential to contribute to the health of the overall downtown (See Big Idea #1: A Greater Downtown: The Downtown Districts Concept).
- 5. Progressive Policies and Supportive Development Approvals: Recent amendments to the City of Courtenay Zoning Bylaw No. 2500, 2007 include removing commercial parking requirements, allowing stand-alone residential uses, and removing the requirement for multiple-family outdoor useable space. These steps are excellent initiatives to represent the City's administrative commitment to supporting the right changes in the downtown. Much effort has also been directed at improving the development application processing specifically within the BIA. This improvement process is a continuum with the City making further advances recently but also an opportunity for the City to explain and provide advice on the development/permitting process. Perhaps better and more efficient communication processes are required which may include a downtown page on the City website, a dedicated downtown coordinator, and yearly seminars on development review and approval processes.
- 6. Incentives for Redevelopment and Improvements: A common theme in the Community Leader's Workshop and community discussions was the aspect of creating more and effective incentives to improve the downtown's buildings and stimulate redevelopment of some sites. Mechanisms like a revitalization tax exemption; reducing development cost charges and parking patios incentives to extend commercial space onto the street generally were supported in the discussions and should be considered for the Courtenay downtown action plan "Playbook". At the same time, small and effective incentives such as cost-sharing (e.g., Facade Facelifts and Parking Patios \$5,000 grant program) can make the real difference and show civic commitment to change. Investigation as to what works in comparable municipalities could provide a resource for further incentives that are effective, supported, and contribute to real improvements on the street.
- 7. Strategic City Investments: At least one table at the Community Leaders Workshop focused on strategic redevelopment opportunities in the downtown. The City's analysis and strategic investment in downtown properties will show civic priority, leadership, and commitment to the downtown area. The former "Theatre" site and other sites along 4th and 6th Streets should be analyzed as potential mixed use or residential redevelopment sites that contribute increased business, residents in the core and along the edges of downtown. The City could consider acquisition and sale of sites, or even acquisition and joint venture of sites, supported by comprehensive development agreements, that better ensure that commitments, especially residential and mixed use intensification, are executed properly.

- 8. **Partnerships:** Discussions and interviews during the Forum amplified the fact that there is an extensive voluntary infrastructure of non-profit organizations that could be sourced as partners in implementing actions in the downtown. However, it appears that these non-profit organizations need to be acknowledged and supported further in their endeavors. Further strengthening partnerships should be a high priority between the Downtown Courtenay Business Improvement Association, Comox Valley Tourism Association, Chamber of Commerce, Economic Development Society, Land Owners, other non-profits like the Comox Valley Arts Council, private developers, and the City of Courtenay.
- 9. **Other Initiatives:** The Forum discussions appeared to reinforce a host of strategic actions that are currently being considered by the City:
 - a. Improving and expanding the downtown parks and greenway system including the Riverway Greenway, Mile of Flowers, street end parks, streetscape improvements; Harmston Park, and other park improvements;
 - b. Developing improved transit to downtown which should include improving the bus transit terminal at Cliffe Avenue and 4th Street:
 - c. Possibly developing informal market uses by allowing stalls and vendors in specific locations, although there is sensitivity to food trucks in the downtown on a regular basis:
 - d. Continuing to address parking challenges and associated strategies by acquiring properties, improving bicycle and pedestrian access, providing proper signage, considering timed parking programs specific to areas, and assessing existing City parking lots; and
 - e. Developing a downtown wayfinding strategy with signage and directories;

3 Big Ideas

1. A Greater Downtown: The Districts Concept

What emerged from our discussions is the need for more people in the downtown and the need to connect to the Courtenay and Puntledge Rivers. Connection to, improving and redeveloping bordering uses, and direct use of the rivers as downtown amenities, are key moves to realizing a "Greater Downtown."

The riverfront area north of Cliffe Avenue from 5th Street to the redevelopment site south of 6th Street offers a significant opportunity to develop a "River" district bordering the Courtenay River with a potential pedestrian connection across to Lewis Park. The development concept could follow that of the very successful Granville Island in Vancouver and also be a "trailhead" for adventure tourism adjoining the downtown core area of Courtenay.

More people in the downtown mean more activity and more business. This is a simple element but a profound driver for change. How do we get more people in the downtown? One way is to increase housing intensification in or near the downtown - a topic that dominated many discussions. This means residents living within a five to ten minute walk (400 to 800 meters) of the downtown core area centred at 5th Street and England Avenue (see **A Connected Downtown: Pedestrian First** on page 8 and 9).

It also appeared that intensity of housing was not an apparent issue. However, it is realistic to assume that intensification of land uses has to incorporate guidelines to make the proposals respectful of context and integrate appropriate transitions of height, use, and form.

There are only so many redevelopment parcels in the downtown core area for residential redevelopment, especially if 5th Street remains a one to two story form in the near future. There appears to be little economic incentive to demolish buildings, especially if they have been handed down generation to generation, each have a positive cash flow, redevelopment entails considerable capital or financing without the necessary development interest nor expertise, and there are no guarantees for success, especially in a relatively small market.

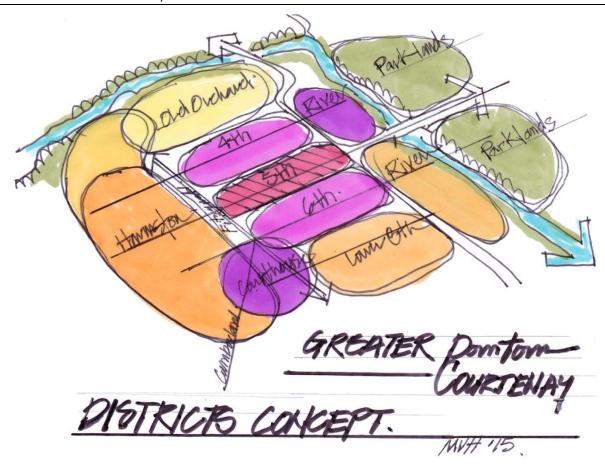
A complementary and alternative approach is to bring more people into the downtown by intensifying the inside and outside edges of downtown. The intensification may vary from a height consideration of a maximum of 8 stories in the core (current zoning) to a consideration of 3 to 4 stories outside the core area to be compatible with the current residential character. This approach will require rezoning and design guidelines to permit and help guide sensitive intensification of these bordering areas.

The "greater" downtown area may be divided into districts to distinguish unique characteristics and compatible intensification forms. These districts could be part of the "Greater Downtown" intensification strategy that may include apartments, townhouses, suites, and other types of lot infill units (lane housing if applicable). This strategy also includes Lewis and Simms Parks and the riverfronts as part of this greater vision for the downtown. Some of these may already be permitted but a broader range of higher density housing could spark more redevelopment opportunities.

THE GREATER COURTENAY DOWNTOWN Districts Concept

The accompanying **Downtown Districts Concept** divides the "Greater" Downtown into nine districts as follows:

- 5th Avenue Core District:
- 4th Avenue District;
- 6th Avenue District:
- Lower 8th Street District;
- Courthouse District;
- Harmston District;
- Old Orchard District;
- River District; and
- Parklands District.



2. A Connected Downtown: Pedestrian First

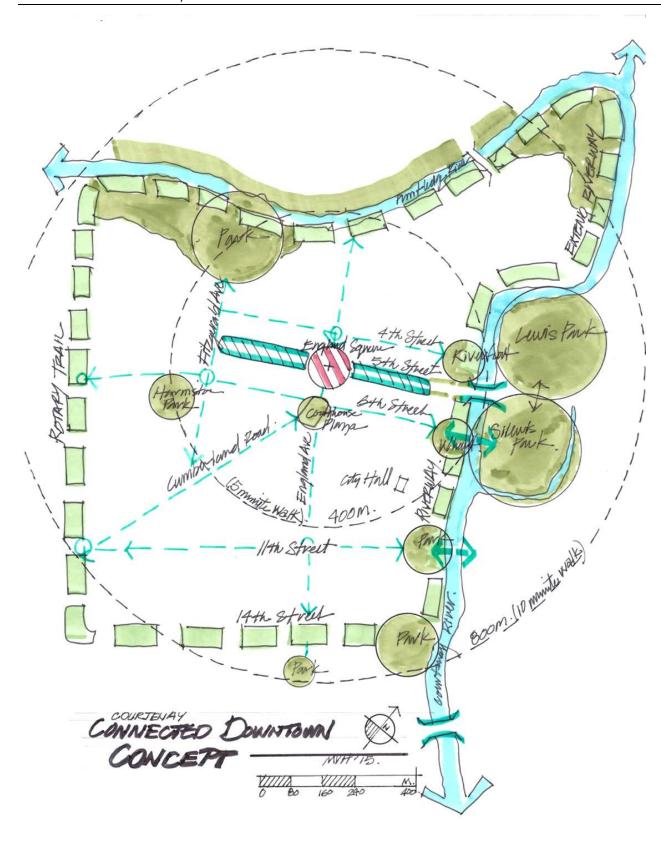
A "pedestrian first" strategy is a core priority for a more walkable and accessible downtown. This means that pedestrians come first in any transportation discussion within the downtown. Coupled with this priority is a bicycle-friendly downtown to encourage more individuals and families to come downtown by bicycle. Pedestrian and bicycle connections to and through the downtown were common themes in most group discussions.

Riverway Loop: The Courtenay Riverway was one of the common opportunities identified with its current terminus at 6th Street just above Anderton Avenue. The continuation of the Riverway around to connect to the Puntledge River, then connect into the Rotary Trail to create a greenway loop around the Downtown.

Downtown Bike and Pedestrian Green Connectors: Improved bike lanes and green connectors along streets in the downtown was also discussed and supported.

Courtenay River Crossing: A pedestrian connection across the Courtenay River to Lewis Park or Simms Park was also an important topic – the question was where and how. Further work (flooding and associated infrastructure) needs to be completed along the Courtenay River banks so the pedestrian bridge to Simms Park or Lewis Park could be planned as part of a provincial and/or federal infrastructure funded infrastructure improvement project.

The accompanying *Connected Downtown Concept* begins to connect the public open spaces, plazas, and parks together in an amenity network in and around the Downtown. Combining the potential of the Downtown Districts Plan and the Connected Downtown Concept, people will want to walk and bike and leave their car at home or possibly become "car-less". Note that the plan illustrates the 5 minute (400 meter) and 10 minute walking distance from the downtown core area at England Avenue and 5th Street.

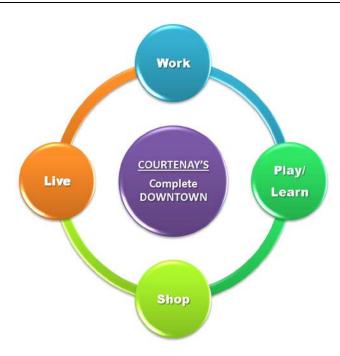


3. Courtenay's Complete Downtown: Live, Work, Play, Learn, and Shop

The sum total of housing intensification, more and diverse commercial uses, civic and social institutions, in a "connected" and walkable downtown equals a "complete downtown". Although, there will remain some greater Courtenay and Comox Valley services that will be required. Residents will, for the most part, live, work, play, learn, and shop within a five to ten minute walking distance of their home. The following ideas to make Courtenay's Downtown more complete came, in part, from the 20 DHATA indicators analysis – summary of trends on page 20 (Attachment B) and other discussions. The gaps in the downtown may include:

- 1. Focal point or public "Heart" in the downtown;
- 2. Year round public market square;
- 3. Redevelopment of underutilized land parcels;
- 4. Residential intensification in and close to the downtown;
- 5. Connecting with the Courtenay River;
- 6. Active redevelopment of the riverfront especially adjoining downtown;
- 7. More outdoor cafes and pocket park areas;
- 8. Pedestrian Bridge to Lewis Park;
- 9. Boutique hotel;
- 10. Public washrooms:
- 11. Public art program;
- 12. Downtown park with a playground for families;
- 13. Biking and walking trails to downtown;
- 14. Night market on 5th Street;
- 15. Street upgrades to include a bike lane;
- 16. Gateways to the downtown with a distinct local signature; and
- 17. Wayfinding program that clearly delineated public parking and points of interest.

The **Complete Downtown's** social fabric is connected to the cultural, recreational, and business fabric not in dislocated places but in one place, as the accompanying diagram illustrates.



4 Steps Forward

1. Baseline Information

There are a number of information (data) layers that will help further development of the downtown strategies for action:

- a. Traffic volumes and locations
- b. Classification of streets (arterial, collector, and local)
- c. Parking inventory and use
- d. Potential infill sites
- e. Public open space
- f. Land ownership
- g. Outdoor meeting places
- h. Building coverage (%) of land area
- i. Vacancy and locations as well associated economic indicators in the downtown
- j. Event programming and location/frequency

2. Communication and Partnerships

- Continue to build relationships with businesses in the downtown by continuing the one on one interview program;
- Complete an email to all participants in the Downtown Forum and inform them of the next steps and potential timing of events and their potential engagement opportunities;
- c. Engage the arts community in the project in supporting the Charrette process;
- d. As part of a continuing public engagement process, contact local schools to have youth input from grade 8 and 12 classes. There is potential for youth to join the Charrette and/or try to get this project completed as a class assignment. If the assignment is to be done in class, the assignment could simply be: "Draw your vision of a Great Downtown Courtenay in 2025 with improvements and label those improvements on your map or drawing. The assignment can be done on an 11" x 17" map of downtown or on an 11" x 17" white sheet of paper. Place your name, grade and school in the bottom right hand corner and frame the sheet with a one inch border."; and
- e. Consider a *Downtown Partners Program* and convene a meeting about how that would work and how to implement it (this would be an early start to creating the foundation partnership for the "Playbook.").

3. Momentum, Process, and Early Actions

- a. Since you have built enthusiasm for the downtown, proceed to the Charrette early in the new year to keep momentum in the process;
- b. Develop a detailed process chart that can be presented to the community as to milestones and action orientation activities; and
- c. Implement actions as soon as possible to show "actions speak louder than words" based on support, funding, and impact.

4. Action Oriented Tools

Develop strategic plans, policies and guidelines that direct progressive redevelopment and improvements downtown that may include:

- a. *Public Realm Toolkit*: (sidewalk, furnishings, planting, lighting, and street standards especially for 4th Street);
- b. Downtown Parks and Greenways Connector Plan;
- c. *Intensification Action Plan*: further development and infill strategies for potential redevelopment sites;
- d. Building Guidelines (including facade, building form and massing, and materials); and
- e. *Downtown Playbook* as a critical a piece of this Action-Oriented Plan that indicated roles, funding, responsibilities, and schedule.

Recommendations

It is important to realize that we are at the beginning of the design and planning process for downtown Courtenay. We have begun to engage Council, downtown businesses, community organizations and the community in general. The alignment of these potential partnerships are starting to form and we have established some enthusiasm for specific ideas but we need further development before informed decisions and priority in directions can be established by Council. The following are a sequence of scheduled steps that bring more certainty and direction to the process and desired outcomes over the next few months.

1. Report to Council (December 2015)

- a. What We Heard: Present 9 Observations and 3 Big Ideas and the recommendation to test them in a Downtown Design Charrette in January/ February 2016.
- b. **The Charrette:** We will also develop a **Now, short and medium action plan** that is reviewed by the community including, setting priorities that may include:
 - i. Wayfinding: Gateways, parking, and landmarks in the downtown.
 - ii. *Public Realm Toolkit*: (sidewalk, furnishings, planting, lighting, and street standards);
 - iii. Downtown Parks and Greenways Connector Plan;
 - iv. Intensification Action Plan: further development and infill strategies for potential redevelopment sites and the greater downtown transition areas; and
 - v. *Building Guidelines* (including facade, building form and massing, and materials).

These will be assembled as a foundation for *The Downtown Playbook* and a critical piece of this Action-Oriented Plan that will delineate roles, funding, responsibilities, and schedule.

2. Preparation for the Charrette (December/January 2016)

- a. Hire the Charrette Team: MVH will provide: Lead Facilitator, Planner, and Urban Designer – Michael von Hausen and Urban Designer/ Illustrator – Cal Srigley as well as Landscape Architect –Kim Perry.
 - i. Supporting Local Team: one architect and one landscape architect
 - ii. City Team: Senior Planner, Environmental Planner
 - iii. Other Artists: three artists/illustrators of ideas
 - iv. City Staff: Support community workshop and final presentation
- b. Complete Economic Analysis on Key Sites: MVH can help select economics consultant to briefly look at 4 to 7 sites to assess financial feasibility, desired density, uses, and potential required incentives/deal structures to permit viability. (This task can be done in coordination with the charrette to inform the land use program and associated intensification.)

- c. **Develop the Charrette Design Brief:** Information and design/planning program for the downtown as well as an initial implementation action plan which will be the basis to the *Downtown Playbook*.
- d. **Invite Community Leaders and the Public:** Invite the community leaders to the Community Ideas Workshop and Downtown Directions Presentation as well as the drop-in sessions during the Charrette (allow at least two weeks' notice).

3. Execute the Charrette (Late January/ February 2016)

- a. Day 1: Discussions and idea development at Community Ideas Workshop
- b. Day 2: Design team work and community drop-in
- c. Day 3: Design team refinement and community drop-in
- d. Day 4: Presentation preparation and Community Presentation on Downtown Directions.

4. Assemble a Downtown Action Plan for Council Review (March/April 2016)

- a. Summary of Findings and Recommendations
- b. The Land Use and Infill Concept Plan
- c. The Wayfinding Concept Plan
- d. Green Belt Concept Plan
- e. Mobility Concept Plan
- f. Action Plan: Now, Short and Medium
- g. Funding and Organization for Action

ATTACHMENT A: Purpose and Structure of the Downtown Courtenay Forum

Goals: In accordance with Council direction, the Downtown Forum was to determine "what is the vision and what are the strategies to enhance the viability of downtown."

Method: Develop the vision and strategies through a number of discussions, interviews, drop-ins, site walks, workshops, a comment sheet, questionnaire, and the DHATA evaluation tool that assesses the health of the downtown.

Desired Outcomes:

- 1. Special Characteristics: Summary of what is special about Downtown Courtenay.
- 2. Missing Pieces: Summary of missing elements in Downtown Courtenay.
- 3. *Gap Analysis*: The Downtown Health Action Tool Assessment (DHATA) will provide information of distinct gaps in the downtown from social, economic, design, and organizational perspectives.
- 4. Vision: A basis for a draft Vision for the Downtown the key elements for the vision.
- 5. *Strategies*: The foundation for ideas relating to strategies to enhance the viability of downtown.

Detailed Agenda:

Sunday, October 25: 11:00 – 3:00 pm	Walking Tour with Consultant
Monday, October 26: 9:00 – 12:00 pm	Staff Discovery Workshop
12:00 – 1:00 pm 1:00 – 3:00 pm 3:00 – 4:00 pm	Staff Site Walk and Mapping Preparation for Community Leaders Workshop
4:00 – 8:00 pm	Community Leaders Workshop
Tuesday, October 27:	
8:30 - 11:30 am	Interviews with Businesses
11:30 - 2:00 pm	Drop-in for Courtenay Residents and Businesses
2:00 - 4:00 pm	Interviews Continued
4:00 – 5:00 pm	Light Dinner
5:00 - 6:00 pm	Preparation for Community Workshop
6:00 – 9:30 pm	Community Discovery Workshop
Wednesday, October 28:	
8:30 -11:00 am	Interviews
11:00 -12:00 pm	Wrap up with Staff
1:00 – 4:00 pm	Final Staff Discussion

ATTACHMENT B: Notes from the Downtown Courtenay Forum

Top Ten Themes:

- 1. Plan for a greater downtown Rethink boundaries (include the river and residences)
- 2. Promote downtown living
- 3. Create and connect people places
- 4. Capitalize on re-development opportunities strat land acquisition. Same map with CVEDS
- 5. Make mobility work
- 6. Establish a clear identity for downtown
- 7. Maintain and emphasize the positive
- 8. Make evidence-based decisions
- 9. Unify and support business practices
- 10. Embrace the community's commitment and implement as a team

1. Rethink boundaries: Acknowledge the rivers as prominent assets of the Downtown and surrounding residential lands as supportive lands to downtown viability

- a. Show it visually: possible boundaries of the downtown planning process
- b. Why this move: People gravitate to natural features, the lands across the Courtenay River expand the range of amenities and 'destination generators' to the area, floodplain planning will require that we consider how public safety considerations incorporate a functional and positive relationship to the downtown core, opportunity for enhanced community pride and awareness of environmental values (e.g. water flooding, drought, climate change. Huge leverages with the stewardship sector). Greenfrastructure, Blue-way plan.
- c. What info we need:
 - i. Clarity on floodplain infrastructure requirements
 - ii. Acquisition opportunities along the floodplain
 - iii. Setback and access along the rivers
 - iv. Residential assessment potential for intensification surrounding downtown
 - v. Land use and redevelopment along and bordering the rivers

2. Promote downtown living: More people means more life

- **a. Show it visually:** The locations for residential development. Show the 'saddle' cross section over 5th Street.
- b. Why this move: More people will equal more foot traffic and likely committed customers. City should be ready to actively work with interested investors by having thought through development impacts. E.g. More housing creates transportation impacts, and needs to be considered in advance to support private investment decisions. Ensure mix of tenures and demographics: e.g. Student housing with a NIC shuttle? Seniors housing).
- c. What info we need:
 - i. Acceptable design parameters

- ii. Understanding of how much density is appropriate, workable, infrastructure renewal projects required.
- 3. Create, connect and animate people places: Adopt a public space framework that clearly connects adjacent neighbourhoods into the downtown, people to the rivers and supports events and activity
 - a. **Show it visually:** Show the 'hearts' of downtown and how they connect to other parks and across the River, including bridge(s).
 - b. Why this move: Public spaces draw people into the downtown and provide leisure amenity to encourage people to stick around. They can be used for multiple uses such festivals, concerts and other public uses. People like to access water amenities and are a destination in and of themselves, as demonstrated by the Riverway Greenway. Public spaces should be well connected to logically lead people into and within the downtown. Support facilities should be provided (e.g. public washrooms) and other amenities (e.g. wifi, outdoor music). Public spaces should encourage community building.
 - c. What info we need:
 - i. Acquisition opportunities and opportunities for greenway/park development
 - ii. Access points to the river
- 4. Capitalize on re-development opportunities: *Make plans for and invest in core development sites*
 - a. Show it visually: Possible core redevelopment sites.
 - b. Why this move: Promote the merits of downtown living and bring people downtown.
 - c. What info we need:
 - i. Data on costs/availability of lands
 - ii. Confirmation of which are priority through more land use planning
- 5. Make Mobility work: for pedestrians first as well as more efficient traffic flow and parking options
 - a. **Show it visually:** Show which streets need re-prioritization of pedestrian work + cross section? Leave 5th Street alone (for now). Invest in 4th. Show the existing parking.
 - b. Why this move: To be truly pedestrian-oriented and offer a 'distinct' streetscape feel, 50% of the road right of way should be allocated to uses other than the automobile. Welcoming streetscape elements. Traffic should be slow and people should feel comfortable near and on the streets. Universal design. Cars should feel like they're on pedestrian turf, not the other way around. Encourage bikes and buses to alleviate car/parking pressure. Select streets should be designed to accommodate short-term closures. It should be clear where parking is (and marketed that it is not far from shops).
 - c. What info we need:
 - i. Traffic flows/data including pedestrian and cycling counts
 - ii. Parking study

- iii. Street plans to assess the potential for improvements
- 6. Establish a clear identity for the downtown: Establish our unique character, distinct districts/development clusters, prominent gateways, effective wayfinding and coordinated events and marketing
 - a. **Show it visually:** The districts (river, heritage, main street, farmers market, mixed use (residential), etc.), gateway locations, where wayfinding is critical.
 - b. Why this move: We should enhance the presence of the downtown within the overall community. Visitors and community members should know when they are entering or are in the downtown through obvious tool such as signage, but more importantly through purposeful urban and architectural design and character elements. It is distinctive yet complementary of its surroundings, recognizing and building on the diverse and dynamic nature of our community, using districts as organizing principles can create clarity on what elements and local charm to emphasize in different areas.
 - c. What info we need:
 - i. Know the boundaries: functional, perceptual, visionary
 - ii. Determine the best locations for gateways and wayfinding signage
 - iii. Event schedules in advance
- 7. Maintain and emphasize the positive: selling the successes and joys of Downtown is more effective than the negative
 - a. **Show it visually**: One idea was to develop a "Love Downtown" slogan that is picked up in all promotional materials via a heart logo or similar inspiring visual image that illustrates that Courtenay's Downtown is unique, special and valued!
 - b. Why this move: Community asset-based planning ('polishing the diamond') can be an effective means to attracting excitement and commitment from a wide variety of supporters and shoppers. To build on what's already working, we have to ensure that it remains working emphasize its current positive attributes.
 - c. What info we need:
 - i. Develop a "positive" assets campaign and partner with the BIA behind the positive messaging in all events
- 8. Make evidence-based decisions: Use data to take informed action
 - **a. Show it visually**: Illustrate graphs on downtown, illustrating number of stores and types/diversity of businesses as well as number of residents; other trends can be shown graphically so the community understands the current position and desirable targets such as more specific types of businesses and residents living downtown.
 - **b. Why this move:** Know thyself to ameliorate and provide information to investors, and be proactive in response to changes in the data. Know vacancy rates, turnover, land values, condition of building stock, number of customers, revenue, business financial situation, successions.
 - c. What info we need:
 - i. Number of residents in the downtown
 - ii. Number and type of businesses

- iii. Vacancy rates and turnover
- iv. Other economic health indicators

9. Unify and support business practices and marketing:

- **a. Show it visually**: Success stories about downtown businesses posted on website both old and new...and in marketing materials.
- b. Why this move: Ensure that Downtown feels like a cohesive unique experience from other shopping experiences in the Comox Valley: a commitment to customer service, promoting each other, similar signage/marketing cues, consistent hours, loyalty programs (downtown wide?), co-mentorship. Recognize the challenge of retiring businesses and ensure that incoming businesses are welcomed and supported.

c. What info we need:

- i. Coordinated marketing program by BIA and others
- ii. Business support and retention strategies

10. Commit to implementation as a team: It takes a community to create a downtown

- **a. Show it visually**: Promote a Progress by Action campaign with posters illustrating moves in the downtown and a report card on progress to Council on a semi-annual basis to show progress.
- b. Why this move: It takes a community to create a downtown, especially in this highly engaged and resourceful citizenry. Working together will leverage opportunities and resources unique to each sector. Dedicated human resources and a participant framework will build capacity for delivery. Coordinator needs to be project manager, community builder and action oriented.

c. What info we need:

- i. Interested parties and individuals
- Potential partners provincially and federally in infrastructure and other programs
- iii. Commitment to work with existing parties (BIA and others) to add support but not duplicate efforts

DOWNTOWN HEALTH ACTION TOOL ASSESSMENT (DHATA)

Twenty primary health indicators, benchmarks and measurements are tools to begin to understand the profile of Courtenay's downtown as it compares to very healthy downtowns and other downtowns. These 20 indicators are divided into four groups: social, economic, physical and organization. These are quantitative and qualitative measurements of Courtenay's downtown so we can assess its deficiencies (gaps/weaknesses) and then strategically improve them.

The DHATA tool was used at the Community Leaders Workshop, the Community Discovery Workshop and with Staff on a walking tour of the Downtown. The results below reflect total of 45 submissions with some submissions not completed in every category. Each indicator was marked out of a possible 5 points with 1 being low and 5 being high. Where there are two numbers indicated below, this means there was a difference of opinion between the public (fist number) and staff (second number).

Summary of Indicators:

Weak:

- Heart (2 and 1)
- High values/sales per sq ft, low vacancy, extended hours (2)
- Wayfinding (2)
- Landmarks and entrances (2)
- Effective marketing (3 and 1)

So-So to Strong:

- Outdoor meeting places (3)
- Arts, culture and activity programming (3 and 4)
- Pedestrian activity (3)
- Mix of Uses(3)
- Incentives (2 and 3)
- Safety and accessibility for pedestrians (3)
- Building unity and continuous elements (2 and 3)
- Uniqueness and identity (3 and 4)
- Primary leadership organization (4 and 3)
- Coordinator (3)
- Collaborative partnership (3)

Strong:

- Public facilities and institutional indoor meeting places (4)
- Civic presence (4)
- Local first and tourist second primary attractors (4)
- Parking (4)

The overall mark was 59 out of a possible 100 points that places Courtenay in the middle category which indicates significant room for improvements. This DHATA tool is by no means scientific but provides an indication of Courtenay's downtown overall level of health. It also provides distinct indications where the downtown is weak and provides specific opportunities for improvements.

Attachment No. 2

Sample size: 69 questionnaires submitted

1. What makes our Downtown Special?

- Variety of shops (local, unique, independent, small, speciality, quality, niche, "mom and pop"), including specific shops mentioned: 37
 - Related: Shop owners characteristics (friendly, engaged, charitable, personable, relationships): 11
 - o Related: Restaurants and coffee shops mentioned specifically: 9
- Aesthetics (setting, view of the glacier, ambiance and care, attractive storefronts, general small town feel, uniqueness): 27
 - o Related: River specifically mentioned: 14
 - Related: Streetscapes (flowers/landscaping, trees, music, heritage signage, absence of street lights): 12
 - o Related: Historic elements: 8
 - o Related: Absence of 'chain' or 'big box' retail: 7
 - Related: Compact form: 6
- Amenities nearby
 - Cultural amenities: Library, Filberg Centre, Art Gallery, City Hall, Museum, community centre facilities: 18
 - Parks, greenways and access to Nature: 12
 - o Events: 10
 - Mix of uses either in Downtown or nearby (e.g. residential in Old Orchard): 8
- Mobility options
 - o Walkable within the Downtown: 10
 - Accessibility (from outside the downtown): 5
 - o Free Parking (e.g. park once): 5
- Vibrancy and spirit: 18

2. What is **Missing** from our Downtown?

- Public space improvements/additions:
 - Central plaza/meeting place (all weather): 26
 - o Pedestrian mall, explicitly 'car free' spaces: 10
 - o Green spaces, explicitly stated (with sun): 10
 - o Small gathering locations: 6
 - o Kid friendly: 7
 - o Washrooms: 4
- Transportation and greenway network improvements:
 - Better cycling/walking connectivity into downtown: 8
 - Underground/parkade, more or better parking: 6
 - River way greenway connectivity, including connectivity to the River: 6
 - o Pedestrian connection across the River: 3

- Residences: 17
- Downtown aesthetic:
 - Street improvements: wider sidewalks, more seating, rain covering, greenery: 12
 - Outdated look/care of buildings: 7
 - o Public Art/cultural presence: 6
 - Coordination of aesthetic: 3
- Orientation and community information (signs, maps, event listings, directory, community notice boards): 11
- Specific businesses/private venues:
 - Outdoor cafes and restaurants: 7
 - o Nightlife/ entertainment/live music/ films: 10
 - Arts studios
 - o Hotel (boutique?)
 - New commercial
 - More mix of commercial
 - More specialty shops
 - More every day shops, including an affordable grocery store and department store
 - Convention centre type facility
 - Stationary store
 - Photocopy shop

3. <u>Describe your **Vision** for Downtown Courtenay in 2025?</u>

- Quality of the feeling:
 - Vibrant (related to there being lots of people, 'where the action is', 'place to be', place to take tourists): 27
 - Capitalizing on natural beauty (River and views (glacier)): 12
 - o Diversity and inclusivity: 12
 - o Unique: 3
- Residences: 21, with higher density(4-6 stories) noted: 6
- Related to public open spaces:
 - o Greenway network (with emphasis into the downtown and across the River (bridge)):

15

- o More walkable/pedestrian oriented: 13
- o Cycling routes: 10
- o More greenery (landscaping): 9
- o Social Gathering Spaces: 8
- Street closures (permanent): 8
- Fewer automobiles: 5
- o Green spaces: 4
- Cultural hub/arts facilities: 10
- Outdoor eating (patios): 10
- Thriving businesses: 7
- Coordinated signage/wayfinding effort, including beyond Downtown's boundaries: 6

Redevelopment of older buildings: 5

4. What **Strategies** can we use to unlock the full potential of Downtown?

- Continue to involve the public/stakeholders, and invest in partnerships/coordination ('we are here to help' sentiment): 20
- Find ways to support/create housing: 15
- Provide leadership (4), particularly in the area of property acquisition: 8 and/or permanent street closures: 4
- Financial incentives (tax breaks, lower/no DCCs): 15 and remove Red Tape: 5
- Create access to/across the River, riverway walkway development: 7
- Grants for beautification/upgrades specifically: 6
- Regulatory reform to limit commercial development outside the downtown: 4
- Look to other leading municipalities: 4
- Limit cars promote cycling/walking: 4

2015 Assent Voting Official Results

File: 4200-20

DECLARATION OF OFFICIAL RESULTS

ASSENT VOTING - HOMELESSNESS SUPPORTS SERVICE, NOVEMBER 28, 2015

I, James Warren, regional voting officer, do hereby declare the official results in the assent voting held November 28, 2015 as follows:

YES – 1,617 votes cast (53%) NO – 1,433 votes cast (47%)

Dated at Courtenay, BC this 30th day of November 2015.

J.	Warren
J.	Warren

James Warren, Regional Voting Officer

COMOX VALLEY REGIONAL DISTRICT ASSENT VOTING HOMELESSESS SUPPORTS SERVICE - NOVEMBER 28, 2015

QUESTION: Are you in favour of the Comox Valley Regional District adopting Bylaw No. 389 being "Comox Valley Homelessness Supports Service Establishment Bylaw No. 389, 2015" to establish a service that would provide funds to one or more local non-governmental organizations based on a board approved five-year action plan to address homelessness in the Comox Valley?

TOTALS		Percent of Vote	Advance Nov 18 plus mail ballot	Advance Nov 25	Union Bay Community Hall	Royston Elementary	Moncrief Hall, Cumberland	Courtenay Elementary	Queneesh Elementary	NIDES (navigate - formerly Tsolum EI.)	Living Waters Church
1,617	YES	53%	109	116	82	104	257	454	305	127	63
1,433	NO	47%	104	140	96	116	76	327	373	135	66

	Total voters	Advance Nov 18 plus mail ballots	Advance Nov 25	Union Bay Community Hall	Royston Elementary	Moncrief Hall, Cumberland	Courtenay Elementary	Queneesh Elementary	NIDES (navigate - formerly Tsolum El.)	Living Waters Church
Total voter turnout	3,050	213	256	178	220	333	781	678	262	129
Estimated voters *	36,803									
Percentage turnout	8%									

NOTE: this referendum was conducted on a service-wide basis and voters were able to cast their ballot in at any of the voting places.

^{*} Estimated total electors is based on the 2011 Minister of Community, Sport and Cultural Development certified population figures by electoral area, subtracting an estimate of residents who are not eligible to vote

Minutes of a City of Courtenay Heritage Advisory Commission meeting held October 28 2015 at 10:00 a.m. at the City of Courtenay

Present:

L. Burns

L. Grant

J. Fortin

R. Smith

C. Piercy

Absent:

H. Squire

D. Griffiths

J. Hagen

OPENING REMARKS

Planner Nancy Gothard spoke on the Centennial events held by City departments throughout the year, and the City Hall staff event to be held on Wednesday November 4, to which members of the Commission are invited.

Lawrence paid tribute to the contribution made to the work of the Commission by Maudy Hobson, a member from 1994 to 2014, whose memorial service will be held on November 9 at 1pm.

ADDITIONS TO THE AGENDA

1. Heritage Policy.

2. Pidcock Mill location.

MINUTES

Moved by R. Smith and seconded by C. Piercy that the September 23, 2015 minutes be adopted

Carried

OLD BUSINESS

40 HOUSES

Placing of plaque at the entrance still pending.

REPORT OF CENTENNIAL COMMITTEE

L. Burns reported that the school visits hosted by the Lions Club went well, that the Museum book "Watershed Moments" is now on sale, and that heritage-themed murals are being installed around town.

FUTURE MEMBERSHIP

L. Burns reported that new member appointments await Council approval.

1085 5th ST PRESENTATION

Tabled.

REPRINT OF

HERITAGE WALKING **BROCHURE**

Lawrence reported that these are now completed and ready for distribution; final copies were circulated.

TRAIN STATION

Lawrence and Cliff noted that work by the Rotary Club is now on hold till spring.

NEW BUSINESS

HERITAGE BC ANNUAL CONFERENCE

J. Fortin reported on the 2015 Heritage BC Conference (report attached).

Moved by R. Smith, seconded by C. Piercy that the report be accepted.

Carried

WRITERS CLUB PROJECT

Lawrence circulated their Centennial project, "Writers and Books, Comox Valley 1865-2015", an illustrated directory of Comox Valley published writers.

DOWNTOWN REVITALISATION

Lawrence reported on the meeting held on October 27, which included roundtable discussions, and has heritage implications.

HERITAGE POLICY

Julie noted that many municipalities have formal heritage policies, while Courtenay does not.

Moved by J. Fortin, seconded by R. Smith that the Commission look into aspects of a heritage policy that might be adopted by the City.

Carried

PIDCOCK MILL SITE

News items about a potential development on the Central Builders site by the Courtenay River have drawn attention to the heritage value of the site as the location of Pidcock's mill which initiated the development of Courtenay's downtown area.

CORRESPONDENCE

Lawrence noted Heritage BC update emails.

FYI

Note was made of Heritage Legacy Fund opportunities.

Next Meeting: November 25 2015 at 10 a.m.

The meeting adjourned at 12.05pm.

Heritage BC Annual Conference, Rossland BC, October 1-3 2015

Theme: "The main thing: memories of main street to help revitalize town centres."

Keynote Address:

Jim Mountain, director of regenerative projects for Canada's National Trust, who spoke on the work of the Trust. The National Trust worked with Ladysmith on regenerating their downtown. It has resource teams that will come into a town to advise. The purpose is to keep communities vital, and "ensure the past has a future". He pointed out that our heritage has layers that include prehistory, the natural environment, the indigenous peoples, incomers and the built environment.

Member presentations

There were eleven short illustrated presentations by community groups and heritage professionals (list attached), and also a longer presentation on Nelson's heritage main street revitalization.

<u>Workshop</u> (program attached): "Co-operative Marketing in BC's Heritage Tourism Industry".

Groups of 4, each with a facilitator, discussed responses to the 3 questions from the point of view of their own communities. Results of the discussions will be input into the future plans of the **Heritage Tourism Alliance of BC.**

The observations applying to tourism also apply to the lives of citizens:

Heritage is an **enhancer** of visitor experience, whatever the main attraction may be. It provides the **essence of place** in a destination. **Downtown** is the **entry** for a visitor heritage experience. People have to **want to be there**, so surroundings must be well maintained and attractive. **Landscaping, seating and public art** contribute to the **appeal** of a community. **Partnerships** and **collaberations** with museums, galleries and other arts and culture organizations is a **greater guarantee of success**.

Member presentations

- 1. Elana Zysblar, on house moving in BC's history.
- 2. Tim Ankerman on heritage building restoration in Vancouver.
- 3. The Columbia Basin Trust on their built heritage inventory.
- 4. The Alliance for Arts and Culture (BC Cultural Roundtable Network) on recommendations for a BC cultural policy, advocacy, and toolkits for culture.
- 5. BC Museums Association director Theresa McKay on the need for digital museums studies expertise.
- 6. Columbia Basin Institute of Regional History on a local initiative to save a small brick building.
- 7. Hallmark Heritage Society of Victoria on advocacy and outreach to students.
- 8. Surrey Heritage Commission on the policy implications of fast growth and the need of a heritage management tool.
- 9. Trevor Boddy on post-WW11 architecture as heritage.
- 10. Donald Luxton on the **November 22 Conference** in **Burnaby for heritage professionals and planners, and cultural planners.**
- 11. Rossland Heritage Commission on their register, school outreach program, public library resources, and encouraging conservation through re-use.
- 12. Bob Inwood on Nelson's Mainstreet revitalization:

All funding came from the provincial government. Partnering and community involvement were key. It was an opportunity for retraining laid-off workers, and an impetus for new businesses, and included landscaping and signage, as well as restoration. **Marketing the new Nelson was the final project.**

Co-operative Marketing in BC's Heritage Tourism Industry

A workshop presented at the Heritage BC Conference October 2, 2015 - Rossland, BC

Facilitator: Ben Fast – Royal Roads University
Supervisor: Dr. Geoff Bird – Royal Roads University
Advisory Committee: Kathryn Molloy (Heritage BC), Theresa Mackay (BC Museums Association), and John Hughes (Craigdarroch Castle)

Please answer the questions on the lined paper found on your table. Your paper can be used as notes for your table's discussion or as a space for further comments. Please leave these pages on your table at the end of the workshop as they will be collected as part of our research.

Question 1: Where are we (as an industry) now?

- What is the current state of BC's heritage tourism in terms of profile and its promotion?
- Do you currently have a marketing budget/plan?
- · How successful are current marketing efforts?

Question 2: Where do we want to go?

- What might the 'positive' future look like for heritage tourism promotion and marketing in 3 year's time?
- Is there a benefit to broadening the scope to include arts and culture?
- What would be the mandate for a co-operative heritage tourism marketing body?
- What would be the priorities for a co-operative heritage tourism marketing body?
- What would the governance look like for this role? Budget? Staff? Committee? Membership?

Question 3: How do we get there?

- How do you see your organization being involved in co-operative marketing endeavours?
- Would you participate?
- Would you be willing to contribute to matching funding?
- What are the critical success factors for a provincial heritage tourism marketing entity?

Thank you for your participation!

If you have further comments or questions, please contact Ben Fast at ben@benfast.ca





FOR Info.

1040747

His Worship Larry Jangula Mayor of the City of Courtenay 830 Cliffe Ave Courtenay BC V9N 2J7

Her Worship Leslie Baird Mayor of the Village of Cumberland 2706 Maryport Ave PO Box 145 Cumberland BC V0R 1S0

His Worship Paul Ives Mayor of the Town of Comox Town Hall 1809 Beaufort Ave Comox BC V9M 1R9

Debra Oakman Chief Administrative Officer Comox Valley Regional District 600 Comox Road Courtenay BC V9N 3P6

Dear Mayors and Ms. Debra Oakman:

I am writing in follow up to our meeting on September 21, 2015, at the convention of the Union of British Columbia Municipalities (UBCM).

I enjoyed meeting with you and fellow councilors from your area. I appreciated the open and straightforward discussions we had on issues in your region with regard to Comox Valley Regional Districts (CVRD's) compliance with Island Health's order to address erosion issues on Perseverance Creek.

Minister Lake has been briefed on the issues and is currently considering the recommendation from the Provincial Health Officer (PHO) to issue a Drinking Water Protection Plan order. Minister Lake appreciated hearing your perspective in the November 3 meeting. Your potential solutions and outcomes from your watershed protection plan will be an important consideration for the Minister in his decision.

Thank you again for the opportunity to meet at UBCM. I value your councils' commitment and dedication to the residents of the Comox Valley Regional District.

Sincerely,

Arlene Paton

Assistant Deputy Minister
Population and Public Health

To: Council File No.: 7140-00

From: Chief Administrative Officer Date: November 16, 2015

Subject: Flood Mitigation - Aqua Dams

ISSUE:

Lewis Park and the adjacent commercial areas have experienced significant flooding in the recent past. Operational flood mitigation procedures have been developed to combat the localized flooding in this area. For example, recently purchased flood control equipment is being reviewed and put into service with a deployment plan for the most vulnerable areas.

The Purpose of this briefing note (BN) is to highlight the recent flood mitigation initiatives currently underway in the City of Courtenay. Additionally, some improvements are required to the equipment so as to provide the most effective and efficient deployment of the Aqua Dams. This improvement and planning measure is critical to the protection of property and transportation links in the City of Courtenay.

BACKGROUND:

In October, Public Works took delivery of a Rapid Response Aqua Damn Trailer. This unit consisted of a 20-foot enclosed trailer complete with all the necessary pumps and accessories to erect over 440 meters of Aqua Dam.

Aqua Dams are environmentally safe stable water barriers used to contain, divert, and control the flow of water. The design consists of two polyethylene liners contained by a single woven geo-tech outer tube. When the two inner tubes are filled with water, the resulting pressure and mass create a stable, non-rolling wall of water. Aqua-Dam Water Structures function like portable dams or barriers that are positioned where ever needed to contain or divert the movement of water.



2.5'high X 400' long Shuswap Lake, Canoe, B.C.

Two separate areas are identified for Aqua Dam deployment. The first area consists of 260 meters of Aqua Dam to be installed along the Old Island Highway from the Lewis Center heading northbound towards Headquarters Road. The second area consists of 180 meters of Aqua Dam to be installed along Comox Road from the Old Island Highway to 656 Comox Road.

KEY CONSIDERATIONS:

The Aqua Dams are only effective in conjunction with additional operational measures. These include:

- Sealing and/or sandbagging all CBs and other direct connections to the adjacent rivers, as these conduits are direct breaches of any dike.
- Inflatable air bladders being installed on five (5) manholes located outside of the Aqua Dam as they are direct outfalls to the river. By blocking these manholes, it inhibits any river water surcharging back into the drainage system.
- Portable pumps are then used to pump normal drainage waters over the top of the Aqua Dams
 ensuring properties above the Aqua Dam are drained correctly. This will require constant monitoring
 and vigilance by operations staff.
- Public Works has ordered the bladders and necessary pumps and are expecting delivery the week of November 16th.

However, after initial review of the Aqua Dam accessories and Rapid Response Trailer GVW (Gross Vehicle Weight) it is clear that the supplied trailer simply cannot handle the volume and weight of its equipment, in particular after the aqua dams have been used and are much heavier because of water. This possibility was identified by the Supplier in their original proposal.

This necessitates the purchase of an additional trailer and pumps. The additional trailer and pumps are estimated at 22,000. That said, there are significant advantages to a two trailer system for the deployment of the Aqua Dams.

- 1. Geography
 - Because the Aqua Dams are to be deployed in two separate locations, it will require two distinct operational crews to erect. The two trailer system would allow both Aqua Dams to be set up simultaneously. Time is a critical component of this flood mitigation measure.
- 2. Safety
 - The two trailer system will allow for safe and legal-weight delivery of the Aqua Dams to their intended sites. Additionally, when the trailers are on-site and emptied of their accessories they will make ideal staging locations for operational employees monitoring the dams.
- 3. Storage
 - The Aqua Dams are at risk of failure from punctures from improper handling during set up and in particular tear-down and storage. The second trailer will allow for an organized and clean storage of the Aqua Dams in anticipation of its next usage.

Prepared by:	Approved by:			
msm	Lavre allen			
Trevor Kushner, BA, DLGM, CLGA Manager of Public Works	David Allen, BES, CLGEM, SCLGM Chief Administrative Officer			

To:CouncilFile No.:5460-08-1531From:Chief Administrative OfficerDate:December 1, 2015

Subject: Memorial for Missing and Murdered Women Road Closure

ISSUE:

To facilitate the 2015 Memorial for Missing and Murdered Women sponsored by the Comox Valley Transition Society, it will be necessary to implement the closure of Duncan Avenue between 6th Street and Simms Street. The temporary closure will be for all traffic, other than emergency service vehicles, and will be implemented between 11:00 AM and 4:00 PM, on Sunday December 6, 2015.

BACKGROUND:

The Memorial for Missing and Murdered Women takes place in honour of the National Day of Remembrance and Action on Violence Against Women. The vigil will include a performance by the Kumugwe Dancers, speakers, songs and the traditional laying of the roses.

KEY CONSIDERATIONS:

Emergency Services have been notified.

Road closure barricades and signage are available on loan from the Public Works Department. Where insufficient barricades or signage is available, event organizers are required to rent the necessary materials from a local supplier at their cost.

Prepared by:

Trevor Kushner, BA, DGLM, CLGA Manager of Public Works Approved by:

David Allen, BES, CLGEM, SCLGM Chief Administrative Officer To: Council File No.: 5040-20

From: Chief Administrative Officer **Date:** December 4th 2015

Subject: Braidwood Supportive/Affordable Housing Project Update

ISSUE:

This memorandum is to update Council on the current status of the Braidwood Supportive/Affordable Housing Project.

BACKGROUND:

At the August 17, 2015 Regular Open Council Meeting, the following resolution was passed.

Moved by Wells and seconded by Hillian that based on the August 17, 2015, staff report "Braidwood Housing Project Proposal Evaluation", Council proceed with OPTION 1, to appoint the M'akola Group of Societies and the Wachiay Friendship Centre as the joint project sponsors for a 5-year term; to direct staff to proceed with the due diligence tasks outlined in the Social Planning Consultant's report; to appoint the CAO as the City Project Manager; and that the City Project Manager report back to Council quarterly.

KEY CONSIDERATIONS:

On October 28, 2015 the Braidwood Development Team, consisting of representatives from M'akola Group of Societies, Wachiay Friendship Centre, BC Housing, and the City of Courtenay had its first meeting to determine the next steps in moving forward with the project.

Discussion ensued as to the appropriate cost of due diligence tasks and representatives from M'akola estimated that a total capital amount of \$27,500 would be adequate to cover all of this work plus a modest contingency, for the following tasks: Civil Assessment of Service Capacity, Geotechnical Preliminary Site Assessment, Environmental Stage 1 PSI, Hazmat Survey (existing building), and Legal Survey.

M'akola will contract to undertake the work, and the City will pay for the work once it is complete.

Currently there is approximately \$183,000 remaining in Braidwood related reserves, \$100,000 VIHA funds (transferred from the CVRD), a \$2,400 donation for furnishings, and \$83,012 residual value from the sale of the Cliffe Avenue property and the purchase of the property at 810 Braidwood.

Respectfully submitted,

David Allen, BES, CLGEM, SCLGM Chief Administrative Officer

THE CORPORATION OF THE CITY OF COURTENAY

BYLAW NO. 2832

A bylaw to amend Official Community Plan Bylaw No. 2387, 2005

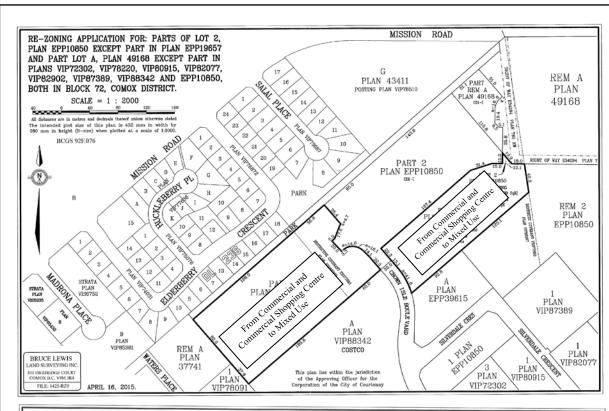
WHEREAS the Council has adopted an Official Community Plan and a Zoning Bylaw;

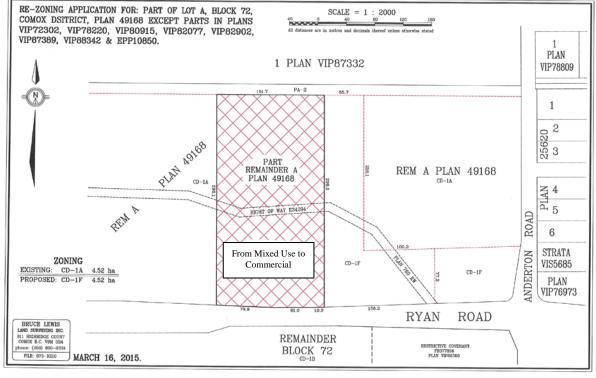
AND WHEREAS, pursuant to Section 895 of the *Local Government Act*, the Council shall, by bylaw, establish procedures to amend a plan or bylaw or issue a permit;

NOW THEREFORE the Council of the Corporation of the City of Courtenay in open meeting assembled enacts as follows:

- 1. This bylaw may be cited for all purposes as "Official Community Plan Amendment Bylaw No. 2832, 2015".
- 2. That Official Community Plan Bylaw No. 2387, 2005 be amended as follows:
 - a) By changing the land use designation of part of Lot 2, Block 72, Comox District, Plan EPP10850, Except Part in Plan EPP19657 and EPP39615 from Commercial and Commercial Shopping Centre to Mixed Use as shown in Schedule A;
 - b) By changing the land use designation of part of Lot A, Block 72, Comox District, Plan 49168, Except Parts in Plans VIP72302, VIP8220, VIP80915, VIP82077, VIP82902, VIP87389, VIP88342 and EPP10850 from Mixed Use to Commercial as shown in Schedule A; and
 - c) That Map #2, Land Use Plan be amended accordingly;
- 3. This bylaw shall come into effect upon final adoption hereof.

Read a first time this 2 nd day of November, 2015							
Read a second time this 2 nd day of November,	2015						
Considered at a Public Hearing this day of	, 2015						
Read a third time this day of	, 2015						
Finally passed and adopted this day of	, 2015						
Mayor	Director of Legislative Services						





THE CITY OF COURTENAY ATTACHMENT "A"

Part of Bylaw No. 2832, 2015 Amendment to the Official Community Plan Bylaw No. 2387, 2005

THE CORPORATION OF THE CITY OF COURTENAY

BYLAW NO. 2833

A bylaw to amend Zoning Bylaw No. 2500, 2007

The Council of the Corporation of the City of Courtenay in open meeting assembled enacts as follows:

- 1. This bylaw may be cited for all purposes as "Zoning Amendment Bylaw No. 2833, 2015".
- 2. That "Zoning Bylaw No. 2500, 2007" be hereby amended as follows:
 - a) By rezoning part of Lot 2, Block 72, Comox District, Plan EPP10850, Except Part in Plan EPP19657 and EPP39615 from Comprehensive Development One F (CD-1F) zone to Comprehensive Development One A (CD-1A) zone, as shown in Attachment A;
 - b) By rezoning part of Lot A, Block 72, Comox District, Plan 49168, Except Parts in Plans VIP72302, VIP8220, VIP80915, VIP82077, VIP82902, VIP87389, VIP88342 and EPP10850 from CD-1A zone to CD-1F zone, as shown in Attatchment A;
 - c) By adding to Section 8.32.4(3) "(d) properties within Area A";
 - d) By adding the following to the table in Section 8.32.9 (1)

Type of Building	Front yard	Rear yard	Side yard	Exterior Side yard	
AREA A					
Multi Residential adjacent	See 8.32.9(2)	See 8.32.9(2)	See 8.32.9(2)	See 8.32.9(2)	
to Residential Use					
Multi Residential adjacent	7.5 m	7.5 m	4.5 m	4.5 m	
to Commercial Use					

e) By adding the following to Section 8.32.9 (2) and renumbering the remaining items: "(a) Where a multi residential building in Area A is adjacent to a residential use the setbacks to the adjoining property line are:

ii) Rear yard: 7.5 m – 2 or less storeys
10.0 m - 3rd storey
13.5 m - 4th storey

Front yard:

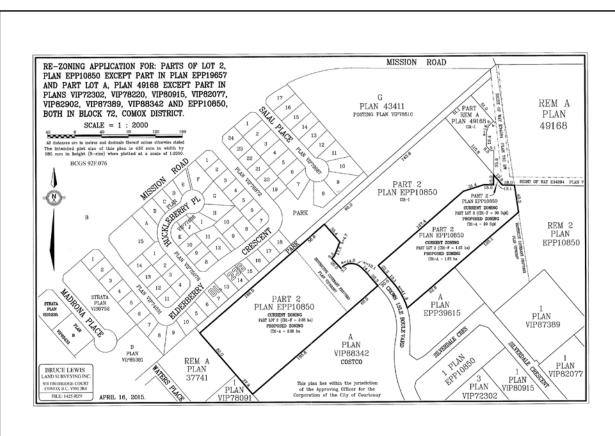
i)

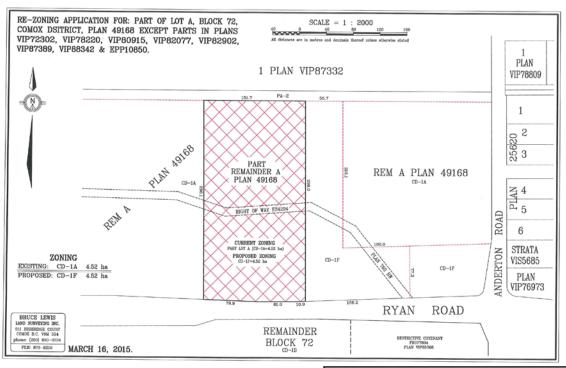
iii) Side yard: 4.5 m - 2 or less storeys

6.0 m - 3rd *storey* 7.5 m - 4th *storey*

f) That Zoning Bylaw No. 2500, 2007, Schedule No. 8 be amended accordingly.

3. This bylaw shall come into effect upon final adoption hereof.								
Read a first time this 2 nd day of November, 2015								
Read a second time this 2 nd day of Nover	mber, 2015							
Considered at a Public Hearing this day of , 2015								
Read a third time this	day of	, 2015						
Finally passed and adopted this	day of	, 2015						
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Mayor	Di	Director of Legislative Services						





THE CITY OF COURTENAY ATTACHMENT "A"

Part of Bylaw No. 2833, 2015 Amendment to the Zoning Bylaw No. 2500, 2007